#### Randomization and the Robustness of Linear Contracts

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#### Motivation

• The standard principal-agent model thinks like a (Bayesian) statistician.

 $\Rightarrow$  (often) complicated contracts tailored to specifics of environment.

- Long history of pursuing foundations for something "simpler".
- Carroll (AER, 2015): in a non-Bayesian model, linear contracts are robustly optimal because they align the principal and agent's interests.

### Motivation

- Analysis restricted to study of optimal deterministic contracts.
- Natural to consider randomization in max-min problems.
  - In zero-sum games, randomization can strictly increase minimax payoff.
  - Raiffa (QJE, 1961): randomization can be used to alleviate ambiguity aversion.
- Kambhampati (JET, 2023): randomization strictly benefits the principal.
- What do robustly contracts look like? Are they still linear? Or "simple"?
- This paper: Optimal to randomize uniformly over just two linear contracts!

## A Robust Principal-Agent Problem

- Principal contracts with agent to produce output in compact set  $Y \subset \mathbb{R}_+$ .
  - $\min(Y) = 0 < \overline{e} = \max(Y).$
- Principal knows agent can take hidden action  $(F_0, c_0) \in \Delta(Y) \times \mathbb{R}_+$ .
  - $F_0 \in \Delta(Y)$  is probability distribution over output, with mean  $e_0$ .
  - $c_0 \in \mathbb{R}_+$  is effort cost.
  - Assume  $e_0 c_0 > 0$  and  $c_0 > 0$ .
- True set of hidden actions is a compact set  $A \subset \Delta(Y) \times \mathbb{R}_+$  containing  $a_0$ .
- Both parties risk-neutral.

# A Robust Principal-Agent Problem

- A (deterministic) **contract** is a cts function  $w : Y \to \mathbb{R}$ .
  - Bilateral limited liability:  $0 \le w(y) \le y$  for all  $y \in Y$ .
  - Participation constraint:  $E_{F_0}[w(y)] c_0 \ge \bar{u} \ge 0$  (talk only).
- Set of contracts W, endowed with sup-norm topology.
- A random contract is a (Borel) probability measure over contracts,  $p \in \Delta(W)$ .
- Timing:
  - 1. Principal commits to a contract p.
  - 2. Nature, knowing p, chooses A.
  - 3. Agent, knowing w and A, chooses  $a = (F, c) \in A$ .
  - 4. Output y realized.
    - Payoff P: y w(y)
    - Payoff A: w(y) c.

### Principal's Payoff Guarantee

• Given (*w*, *A*), set of optimal actions for agent:

$$B(w, A) := \underset{(F,c) \in A}{\operatorname{arg\,max}} \mathbb{E}_{F}[w(y)] - c.$$

• Payoff for principal under (*w*, *A*):

$$V(w, A) := \min_{(F,c)\in B(w,A)} \mathbb{E}_F[y - w(y)].$$

• Payoff guarantee for principal under random contract *p*:

$$V(p) := \inf_{A \ni a_0} \mathbb{E}_p \left[ V(w, A) \right].$$

• A random contract is **optimal** if  $V(p^*) = \sup_{p \in \Delta(W)} V(p)$ .

### The Result

- A contract  $w \in W$  is *linear* if there exists  $\alpha \in [0, 1]$  such that  $w(y) = \alpha y$ .
- A random contract  $p \in \Delta(W)$  is *linear* if every contract in its support is linear.

#### Theorem

There exists an optimal random contract, p, that is linear and has binary support,  $\{\alpha_1, \alpha_2\}$ . In any such contract,  $p(\{\alpha_1\}) = p(\{\alpha_2\}) = \frac{1}{2}$  and  $\alpha_1 < \alpha_D < \alpha_2$ .

Three steps for today:

- 1. Any random contract can be improved upon by a linear random contract.
- 2. There exists an optimal random linear contract.
- 3. Enough to randomize over two linear contracts .

- Let  $q \in \Delta(W)$  be a random contract.
- Let  $T: W \to W$  be a cts linear transformation associating each contract w with a linear contract with slope

$$\alpha_w := \frac{\mathbb{E}_{F_0}[w(y)]}{e_0}.$$

• Define a linear random contract

$$p(B) := q(T^{-1}(B)) \quad \forall \text{ Borel } B \subset W.$$

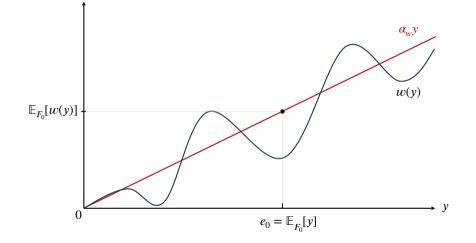
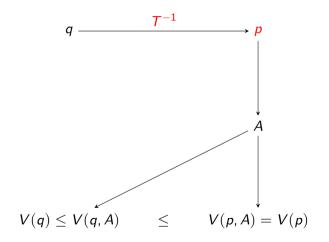


Figure 1: Illustration of the linear transformation  $T(\cdot)$ .

Claim:  $V(p) \ge V(q)$ .



Associate with any *linear* random contract  $p \in \Delta(W)$ , the cdf  $G_p : [0, 1] \rightarrow [0, 1]$ .

$$V(p) = \min_{(e(\alpha),c(\alpha))_{\alpha \in [0,1]}} \int_0^1 (1-\alpha) e(\alpha) \, dG_p(\alpha) \tag{LP}(p)$$

subject to

$$\begin{aligned} &\alpha e(\alpha) - c(\alpha) \ge \alpha e(\alpha') - c(\alpha') & \forall \alpha, \alpha' \in [0, 1] : \alpha \neq \alpha', \\ &\alpha e(\alpha) - c(\alpha) \ge \alpha e_0 - c_0 & \forall \alpha \in [0, 1], \end{aligned} \tag{IC}$$

$$c(\alpha) \ge 0, \ 0 \le e(\alpha) \le ar{e}$$
  $\forall \alpha \in [0, 1].$  (F)

Analogy to "standard" mechanism design:

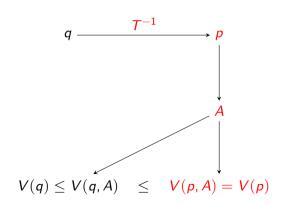
- $G_p$  is the distribution over types  $\alpha \in [0, 1]$ .
- $e(\cdot)$  is the allocation rule.
- $c(\cdot)$  is the transfer rule.

$$V(p) = \min_{e(\cdot)} \int_0^1 (1 - \alpha) e(\alpha) \, dG_p(\alpha) \tag{LP}(p)$$
  
subject to  
$$e(\cdot) \text{ is nondecreasing,}$$
  
$$\int_0^\alpha e(t) dt \ge \alpha e_0 - c_0 \qquad \forall \alpha \in [0, 1],$$
  
$$e(0) \ge 0, \ e(1) \le \bar{e}.$$

#### Lemma

There exists a minimizer  $e^*(\cdot)$  bounded above by  $e_0$ .

Solution identifies a family of worst-case technologies of the form  $cl(\{(F_0, c_0)\} \cup \{(F(\alpha), c^*(\alpha))_{\alpha \in [0,1]}\})$  with  $E_{F(\alpha)}[y] = e^*(\alpha) \le e_0$ .



Choose a selection from this family that makes q perform poorly:

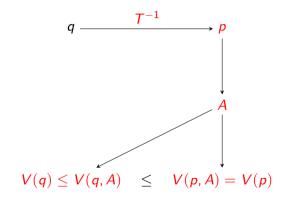
$$A := \mathsf{cl}\left(\{(F_0, c_0)\} \cup \{(F(\alpha), c^*(\alpha))_{\alpha \in [0,1]}\}\right),$$

where

$$F(\alpha) := \left(\frac{e^*(\alpha)}{e_0}\right) F_0 + \left(1 - \frac{e^*(\alpha)}{e_0}\right) \delta_0.$$

Notice:

$$\underbrace{\mathbb{E}_{F(\alpha)}[w(y)] = \left(\frac{e^*(\alpha)}{e_0}\right) \mathbb{E}_{F_0}[w(y)] = \alpha_w e^*(\alpha)}_{\Rightarrow \text{ IC satisfied}} \text{ and } \underbrace{\mathbb{E}_{F(\alpha)}[y] = \left(\frac{e^*(\alpha)}{e_0}\right) e_0 = e^*(\alpha)}_{\Rightarrow V(q,A) \le V(p,A)}.$$



### **Proof Sketch**

- A contract  $w \in W$  is *linear* if there exists  $\alpha \in [0, 1]$  such that  $w(y) = \alpha y$ .
- A random contract  $p \in \Delta(W)$  is *linear* if every contract in its support is linear.

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Three steps:

- 1. Any random contract can be improved upon by a linear random contract.  $\checkmark$
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• Suffices to check whether there is a contract that maximizes

$$\begin{split} \begin{split} \begin{split} \mathcal{I}(p) &= \min_{e(\cdot)} \int_0^1 (1-\alpha) e(\alpha) \, dG_p(\alpha) \qquad \qquad (\mathsf{LP}(p)) \\ &\text{subject to} \\ &e(\cdot) \text{ is nondecreasing,} \\ &\int_0^\alpha e(t) dt \geq \alpha e_0 - c_0 \qquad \forall \alpha \in [0,1], \\ &e(0) \geq 0, \ e(1) \leq \bar{e}. \end{split}$$

 If V(·) is continuous (in the topology of weak convergence), then existence follows from compactness of Δ([0, 1]).

#### Lemma

 $p\mapsto V(p)$  is a continuous map from  $\Delta([0,1])$  to  $\mathbb{R}$ .

Proof Sketch:

- Let  $V_k(p)$  be P's payoff when Nature's choice  $e(\cdot)$  is k-Lipschitz continuous.
- Feasible set compact in sup-norm topology (Arzelà-Ascoli).
- Objective function becomes continuous in  $(e(\cdot), p)$ .
- So  $V_k(\cdot)$  is continuous by Maximum Theorem.
- Sequence  $(V_k)$  converges uniformly to V, establishing its continuity.

### **Proof Sketch**

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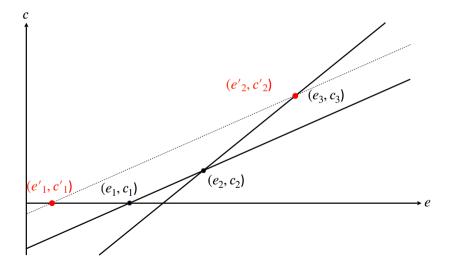
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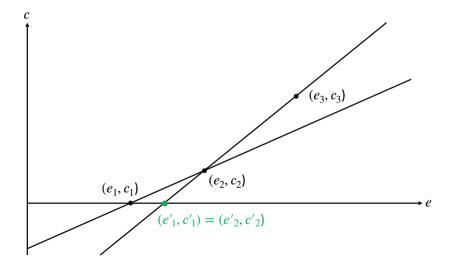
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- Because V(·) is continuous and finite random contracts are dense in Δ([0, 1]), suffices to establish improvement argument for linear random contracts with finite support.
- Will utilize (another) important lemma:

#### Lemma

Let p be a linear random contract with  $supp(p) = \{\alpha_1, ..., \alpha_I\}$  and probabilities  $(p_i)_i$ . Then, LP(p) has a solution  $(e_i, c_i)_{i=1}^I$  such that  $\#\{e_i : i \in [1, I]\} \le 2$ .





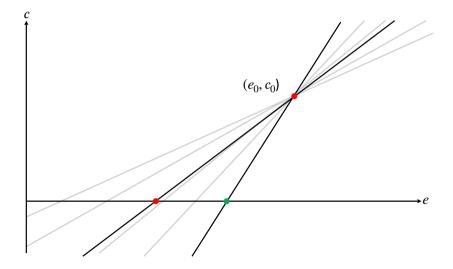
• *P*'s payoff:

$$V(p) = \min_{k \in [1,l]} \sum_{i=1}^{k} p_i (1-\alpha_i) \left( e_0 - \frac{c_0}{\alpha_k} \right) + \sum_{i=k+1}^{l} p_i (1-\alpha_i) e_0.$$

• If probabilities chosen optimally, then at most one type takes the known action  $(k \ge l-1)$ . So:

$$V(p) = \min\{\underbrace{\sum_{i=1}^{I} p_i(1-\alpha_i) \left(e_0 - \frac{c_0}{\alpha_I}\right)}_{\text{Pooling}}, \underbrace{\sum_{i=1}^{I-1} p_i(1-\alpha_i) \left(e_0 - \frac{c_0}{\alpha_{I-1}}\right)}_{\text{Pooling}} + p_I(1-\alpha_I)e_0\}$$

• Collapse pooling region into a single contract played with prob 1 or  $\sum_{i=1}^{I-1} p_i$ .



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### **Final Remarks**

- Randomization strictly benefits the principal in robust moral hazard problems.
- Nevertheless, optimal random contract is still linear and "simple".
- Other extensions:
  - Results go through without participation constraint.
  - Screening doesn't help.
  - Value of randomization is unbounded.

# Thank you!